Primer on NASEO's Guidance for States on Petroleum Shortage Response Planning

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Risks to Petroleum and Liquid Fuels Supply Sector

Clear Path IV Exercise held April 2016 in Portland, Oregon

 Examined the consequences and response to a major earthquake caused by the Cascadia subduction zone and resulting tsunami. The event would have catastrophic impacts on petroleum infrastructure in Oregon and Washington State.

Western Regional Coordination Meeting held September 2016 in Sacramento, California

 Explored contingencies for managing petroleum shortages. Workshop discussions identified the importance of developing plans that could be implemented in a regionally consistent way to facilitate response and implementation.

FEMA workshops held Summer 2016 in the Midwest

 Discussions focused on a long-term power outage and allowed states to examine the consequences of a power outage that could last more than a month. The availability of petroleum supplies for response and recovery was a concern of participants.

Liberty Eclipse Exercise held December 2016 in Newport, Rhode Island

Examined the impact of a cyberattack that caused a large-scale power outage along the East Coast. Under the exercise scenario the power outage persisted even when steps had been taken that were believed to have restored power. Many East Coast refineries shut down, and in areas without power, access to fuel became limited.

Clear Path V Exercise held June 2017 in Houston, Texas

Explored the impact of a Category 3 Hurricane making land fall near Houston. All of the refineries in Houston, Galveston, and Port Arthur shut down before land fall and following the storm 3.8 million customers were without power in Texas and Louisiana.

Hurricanes Harvey, Irma, and Maria in September 2017!





U.S. 2017 Billion-Dollar Weather and Climate Disasters



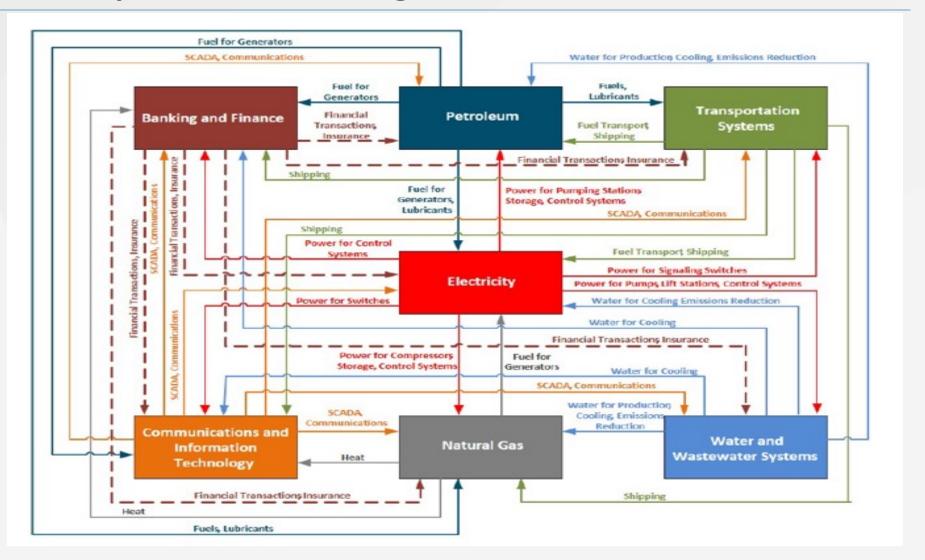
This map denotes the approximate location for each of the 15 billion-dollar weather and climate disasters that have impacted the United States January through September of 2017, a record pace.





Source: National Oceanic and Atmospheric Administration's National Centers for Environmental Information. U.S. Billion-Dollar Weather and Climate Disasters: Overview. https://www.ncdc.noaa.gov/billions/. Accessed on February 12, 2018.

Interdependencies Among Critical Infrastructures







"States should increase engagement with the oil and natural gas industry in their energy assurance plans, and industry members should assist the states in such efforts." This point was echoed in the National Petroleum Council's 2016 Emergency Preparedness Addendum and NASEO's guidance should further this dialogue between states and petroleum industry partners.

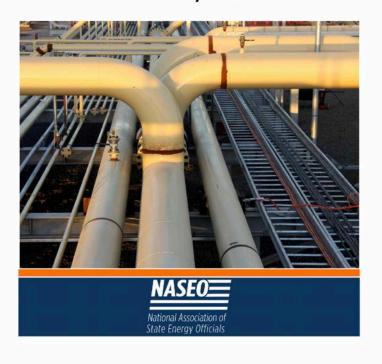
National Petroleum Council Report Emergency Planning and Preparedness: Enhancing Emergency Preparedness for Natural Disasters





GUIDANCE FOR STATES ON PETROLEUM SHORTAGE RESPONSE PLANNING

February 2018



This guide is designed to provide assistance to the states as they update their energy assurance plans. It also summarizes key findings and serves as a companion document to NASEO's suite of energy assurance technical assistance offerings, energy emergency exercises, and coordination workshops.





Petroleum Shortage Response

Gasoline, Diesel Fuel, #2 Heating Oil, Propane, Ethanol, Biodiesel, Other Liquid Fuels

Vital first steps in the decision-making process

- Assess the consequences, severity and duration of the disruption to determine the appropriate level of response
- Know location, capacity and throughput of petroleum infrastructure and points of contact in each company
- Monitor petroleum supply, demand and prices
- Take preparation steps in advance of emergencies that can be anticipated (e.g. hurricanes) and which allows plans to be put in place quickly so that states are being proactive rather than reactive
- In a developing or worsening situation, <u>it may require an ad hoc response to events and problems</u> from local government, energy consumers, or suppliers. The State Emergency Operations Center and Emergency Support Function (ESF-12 Energy), if activated, can respond to these types of events on an as-needed basis

Taking action: specific response programs and measures

- Assure essential public safety needs are met working with the petroleum industry
- Remove regulatory barriers to fuel resupply (waivers)
- Inform the public on the severity and extent of the damage and how to moderate demand and conserve supply as needed through public information outreach
- Respond to serious consequences and interdependencies impacts





Petroleum Shortage Response Plans

Structure and Contents

- A. Dates and Linkages to Other Plans
- B. Organizational Changes
- C. Historical Petroleum Shortages and Local, State, and Federal Responses
- D. State Agencies' Roles and Responsibilities and Concept of Operations Plans
- E. Coordination and Information Sharing Mechanisms (private sector and internal and external government and energy emergency assurance coordinators)
- F. State Petroleum Infrastructure and Supply Chains
- G. Data and Methods for Monitoring Petroleum Supply, Demand, and Prices
- H. State Petroleum Risk Assessments (Vulnerabilities, Consequences,



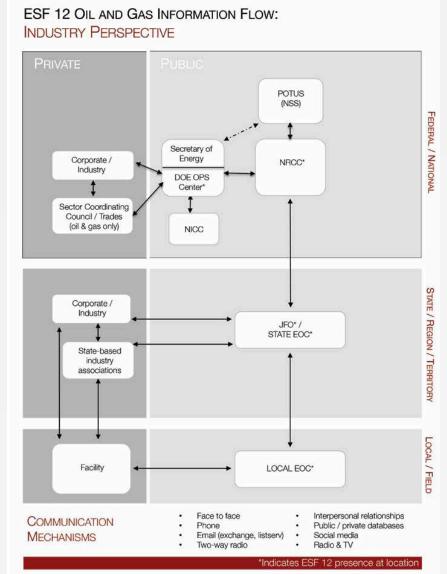
Information Sharing and State Energy Emergency

Assurance Coordinators

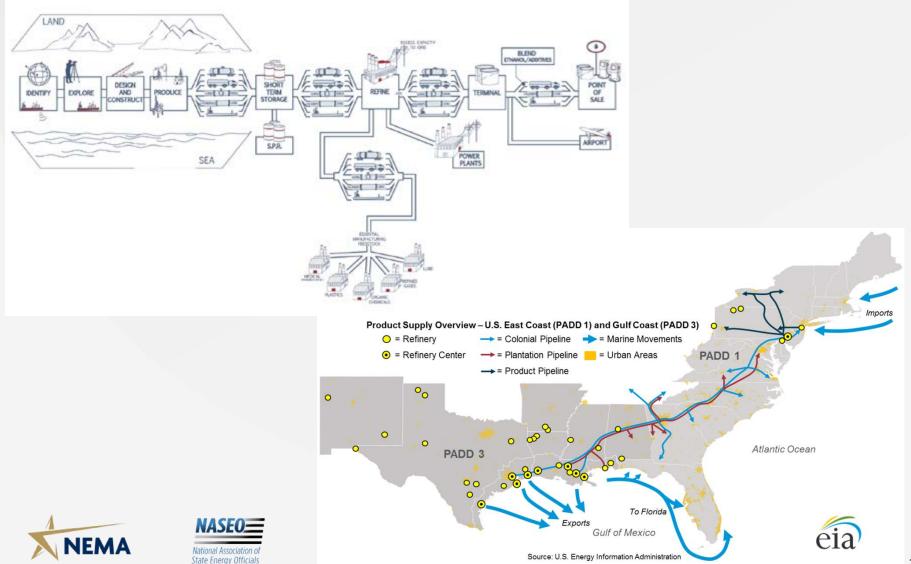
- Points of contact for states, U.S.
 Department of Energy, and industry in event of an energy emergency to share information
- Provide assessment, notification, news and updates on actions taken and situation reporting
- Primary and secondary contact for each sector (petroleum, electricity, natural gas) from each state
- Originally established in 1996. An updated memorandum of understanding was signed by the Secretary of Energy in 2016



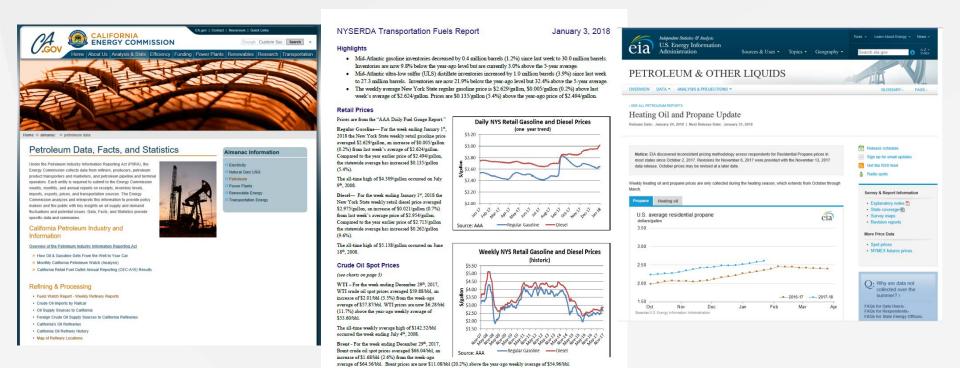




Understanding State and Regional Petroleum Infrastructure and Supply Chains is Essential



Monitoring Petroleum Supply, Demand, and Prices



You need to keep on top of what is going on in petroleum markets and many states are well positioned to do so

NEW YORK NYSERDA

The all-time weekly average high of \$141.07/bbl occurred the week ending July 4th, 2008.

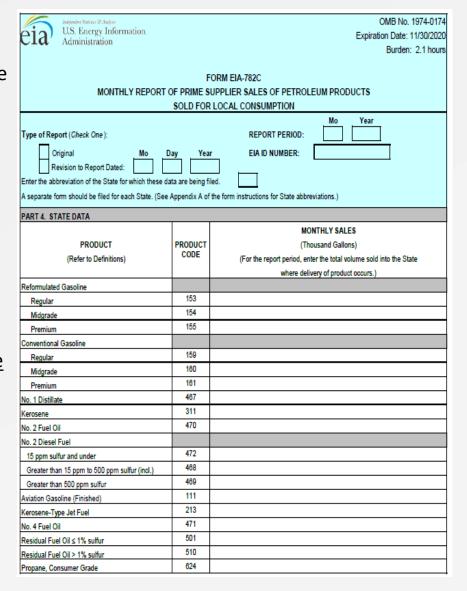




Prime Suppliers Monthly Report (EIA 782c)

Form Instructions

- The U.S. Energy Information Administration (EIA) Form EIA-782C, "Monthly Report of Prime Supplier Sales of Petroleum Products Sold for Local Consumption," is used to collect data on the sales of selected petroleum products by prime suppliers delivered into states for local consumption. The data are to analyze, model and forecast petroleum product consumption by state.
- The State Energy Offices (SEOs) are vitally interested in receiving information identical to that contained on the EIA-782C. To ensure consistent reporting, respondents may provide a duplicate of each Form EIA-782C directly to the appropriate state office. Information provided to SEOs is not subject to federal regulations governing disclosure of company level data described in Section 8. Contact your SEO for details on their data confidentiality policies and regulations.







State Petroleum Risk Assessments

Consequences

• If something happens, what are the human and economic impacts to society?

Threats/Hazards

- What can happen?
- What is the frequency/probability?

Vulnerabilities

- What are the weak links in the energy supply chain and infrastructure?
- Are components antiquated/old and failure prone?
- Are there infrastructure co-locations or bottlenecks?
- Why is it critical?

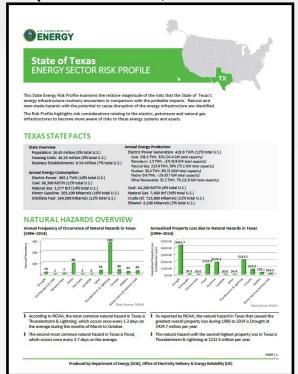


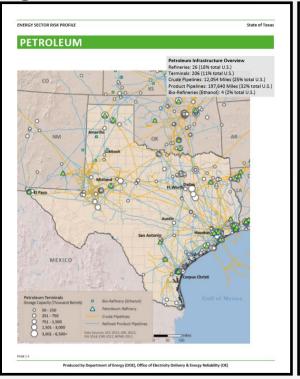


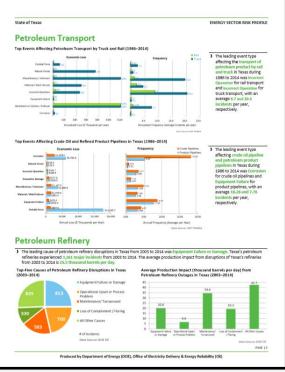


State Energy Risk Profiles

The profiles examine the relative magnitude of the risks that each state's energy infrastructure routinely encounters in comparison with the probable impacts. The profiles address natural and man-made hazards with the potential to cause disruption of the electric, petroleum, and natural gas infrastructures











Developed by the U.S. Department of Energy's Office of Electricity Delivery and Energy Reliability (https://energy.gov/oe/activities/energy-assurance/state-and-regional-energy-risk-assessment-initiative)

Response Programs and Measures

Tools in the Tool Box

- The guidance on specific actions are grouped into <u>Programs and Measures</u> and further broken down by state and federal/state.
 - Program guidance is more specific and detailed and includes a consistent format using the NASEO Planning Framework. The intent of the action, legal authorities, implementation steps, draft executive orders, and in some cases, draft rules and forms are provided. Programs are also more common actions seen in many state plans but lack the detail.
 - Measures are not described in the same level of detail as programs. If a state wishes to further develop the actions identified as measures to include in their plan it is suggested they be developed in the same level of detail as seen in the program descriptions.
- These action are all very situational dependent and should only be used to address the specific conditions they are designed to address.
- Some programs and measures should only be used in very consequential, large-scale disasters and events that would take longer to recover from. These are either actions to help the petroleum sector facilitate its responses or actions that would be used when the petroleum sector asked for governmental assistance.



Program Planning Framework

- Program Title
- Summary
- Description
- Intent of Program
- Conditions Under Which Program May Be Used
- Legal Authority Including Other Legal Issues or Constraints
- Budget, Staffing, and Other Resource Constraints
- Implementation Procedures and Lead Time
- Operations and Administration
- Evaluation
- Impact Assessment
- Risk Assessment
- Advantages and Disadvantages





Federal State Response Programs

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Emergency action under the Federal Motor Carrier Safety Regulations (FMCSR) is automatically triggered under a declared state emergency. This waives the FMCSA safety rules which include limit on the number of hours a driver can operate. This allows drivers to make more fuel deliveries and fuel can be transported over longer distances to help elevate the shortage.

Waivers of Environmental Fuel Specifications

The U.S. Environmental Protection Agency and most states have requirements on gasoline and diesel fuel specifications that are designed to limit emissions. Waiving certain fuel specifications can increase overall supply and will allow supplies to be distributed in areas where the product may not normally be used.

Use of Alternative Fuel Vehicles Programs

States and local governments that have a significant number of alternative fuel vehicles (AFVs) in their fleets may have an opportunity to maximize the use of these vehicles during shortages of gasoline and diesel fuel. States could consider a number of options around prioritizing AFV usage and alternative fuel procurement during petroleum shortages.

Minimum Purchase and Odd-Even Purchase Programs

A minimum purchase plan is designed to help reduce long lines at retail gas stations, and typically involve requiring motorists to purchase a minimum amount of gasoline or diesel. This can be done either as a voluntary or mandatory measure. As an alternative or in addition, an odd-even plan could be implemented, where motorists can purchase gas every other day depending on their license plate numbers.

Petroleum Priorities for Essential Services Programs

This priority end-user program would require petroleum suppliers to provide sufficient liquid fuels to meet the needs of critical end-users such as first responders: law enforcement, fire, and emergency medical services, and any other essential service providers determined by the state or other legal authorities. This would only be used in the more serious, longer term shortages.

State Petroleum Set-Aside Programs for Bulk Purchases

State petroleum set-aside programs require each major oil company supplying the state to reserve (set-aside) a fixed percentage of petroleum products that are projected to be delivered to the state for final consumption each month. This set-aside would then be allocated for emergency needs to suppliers and in turn customers in amounts designated by the state agency administering the program. This would only be used in the most serious longer term shortages.





Prioritization and Set-Asides

For Use in the Most Serious Longer-Term Shortages

- All non-contract customers would be cut off and contract customers would receive a significant percent reduction in their contract volumes.
 - Events that might cause include: New Madrid or Cascadia Subduction Zone earthquake, major electromagnetic pulse, nuclear denotation, major cyber attack, etc.
- Priorities could be implemented by the governor to address fuel supply reductions that would otherwise effect the operations of essential public services
 - Has never been implemented but may forestall the need to use petroleum set-aside program
- Petroleum set-asides requires prime suppliers to reduces supplies by a certain percentage (3% is typical) to be allocated by the state to address critical needs. Supplies would be allocated by supplier to their customers at the prevailing price. Unallocated fuel would be released back into the supply chain.
 - Last used in 1981
 - Example: If Tennessee used 306.5 million gallons of gasoline in October 2017 and they implemented a 3% gasoline set aside program they would have had a total of 9.2 million gallons to distribute to essential services
- Of the twelve states invited to the workshop four states have set-aside programs detailed in their energy assurance plans, three reference set-aside programs, and five make no mention





State Response Measures

State Weight Limits Waivers for Petroleum Tanker Trucks	The maximum gross weight limit that states must enforce on the federal Interstate Highway System is 80,000 pounds, unless a lower weight is derived from the bridge formula, or a higher weight is grandfathered. However, governors under emergency declaration may have the authority to waive weight limits for petroleum tanker trucks. Such measures would only apply on a state-by-state basis, and should trucks have to go out of state for fuel supplies, they would be subject to weight limits in the states through which they would need to pass. The plan should identify ways that relevant stakeholders will receive information about waivers on a timely basis.		
Retail Gas Station Priorities for Essential Services	In recent years some state and local governments have become more reliant, or entirely reliant, on retail gas stations to meet their needs. Prioritizing gas station supplies for essential services may help ensure that essential public service needs supplied by retail gas stations can be met during a serious fuel shortage.		
Emergency Generators and Transfer Switches for Retail Gas Stations	Several states have implemented programs for ensuring there is adequate gasoline supply along evacuation routes and for response and recovery from power outages. The options typically address either prewiring gas stations to be able to accept generators if there is a power outage or programs that would install on-site generators or provide a cache of generators to deploy to select retail locations.		
Contractual Provisions for Fuel Supplies in an Emergency	Prior to any disruption, states may wish to consider training critical user organizations about the issues and techniques related to balancing price and secured contracting, since some organizations opt to reduce the price of fuel through spot contracts instead of relying on a contract, which may leave them vulnerable during shortages when spot-contract vendors are unable to acquire fuel in the market. States may also want to explore developing contracts that have provisions for additional emergency fuel supplies emergencies during a fuel shortage.		
Expand State Fuel Storage and Strategic Reserves	A number of states have bulk fuel storage locations that are used to refuel state vehicles. States may wish to consider creating bulk storage locations for petroleum-based fuels, or expanding capacity at existing storage locations to have additional fuel available in case of a shortage. The State of New York has established gasoline and distillate fuel emergency reserves.		





Federal Response Measures

- Internal Revenue Service Dyed Diesel Fuel Excise Tax Waiver
- Waivers Jones Act which prohibits any foreign vessels from transporting goods between U.S. ports
- Federal Energy Regulatory Commission orders directing priority propane and liquid fuels pipeline shipments
- Pipeline and Hazardous Materials Safety Administration special permits to modify regulatory compliance
- Federal Petroleum Product Reserves
 - Northeast Gasoline Supply Reserve 420 million gallons
 - Northeast Home Heating Oil Reserve 42 million gallons
- Emergency Fuel from the Defense Logistics Agency





Petroleum Shortage Response Plans

Reducing Demand and Conserving Supply

- Flexible work schedules and telecommuting
- Ridesharing/vanpooling programs
- Increased use of alternative fuel vehicles
- Programs to increase the use of mass transit
- Improved vehicle maintenance
- Public information emergency conservation actions
- Home energy savings recommendations (propane, fuel, oil)
- Demand will be curtailed to some measure if the emergency shuts down businesses and schools and price rise sharply

Public information programs and the use of social media

 It critical to have a good program in place in advance with well described roles responsibilities and information on available resources





Benefits of Improved Planning

- Plans which can be implemented more quickly and effectively
- State and private sector coordination is enhanced
- Multi-state coordination and consistency of response actions function better when disasters cross multiple state lines
- Improves the effectiveness of the response by making it easier for petroleum suppliers to implement programs and measures and allow supply to more quickly return to normal when disruptions occur across state lines
- Contributes to petroleum sector resiliency







Key Points to Remember





Know the energy infrastructure in other regions that are important to your state's energy supply.

Understand and coordinate state agency roles and responsibilities for critical energy infrastructure.

Update state and industry points of contacts annually.

Update plans every 2 to 3 years or when major organizational changes occur.

Conduct regular training and exercises.

Work with private sector on state energy plans that promote resiliency and contribute to a more diverse, reliable and resilient energy infrastructure.





Thanks you and Questions

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